

*State of Alabama*  
*Department of Youth Services*

*Annual Report*

*FY 2005*

*Published by:*

*Alabama Department of Youth Services*

*P. O. Box 66*

*Mt. Meigs, Alabama 36057*

## DEPARTMENT OF YOUTH SERVICES

10/1/04-9/30/05

Dear Governor Riley:

The Department of Youth Services is pleased to present you its 2005 Annual Report detailing the activities of the department during the fiscal year. An expansion of a joint project with the Department of Justice began during the first quarter of the year. This project enhances coordination and preparation for youth who have returned home and provides such additional resources as mentoring and tutoring. Leadership Development Training for staff members was also provided during the year by the American Correctional Association, and a model diversion program designed to reduce departmental commitments was begun.

Excellent working relationships begun in other years with other agencies and organizations involved in juvenile care and development continued. Agencies such as the Boys and Girls Clubs, the Alabama Council on the Arts, and the Alabama Writers' Forum continued to assist the department with joint ventures. Several of the projects are featured herein in the Special Programs section.

As always, we are appreciative of the support and encouragement of your administration, as well as that of the Legislature, our Board, members of our advisory committees, our departmental staff, and the numerous volunteers who give so freely of their time.

We look forward to the coming fiscal year, and anticipate continued success in our programs and activities.

Respectfully submitted,



J. Walter Wood, Jr.  
Executive Director



# *Table of Contents*

<i>Report of the Board</i>	<i>2</i>
<i>Featured Programs</i>	<i>6</i>
<i>Youth Services Board Membership</i>	<i>8</i>
<i>Departmental Land Holdings</i>	<i>9</i>
<i>Private Providers</i>	<i>10</i>
<i>Departmental Statistics</i>	<i>12</i>
<i>Financial Statements</i>	<i>20</i>
<i>Departmental Mission and Goals</i>	<i>22</i>
<i>Directory</i>	<i>23</i>
<i>Organizational Chart</i>	<i>24</i>

# Report of the Board

*For the Quarter Beginning  
October 2004 - December 2004*

The retirement of Kathy Sawyer, Department of Youth Services Board member and Commissioner of Mental Health & Mental Retardation, was announced at the December Board meeting. Commissioner Sawyer was a member of the Youth Services Board for over five years and an employee of the Department of Mental Health and Mental Retardation for over twenty-eight years. In 2004, she was named the Montgomery Advertiser Citizen of the Year, and Alabama Outstanding Alumna by Alpha Kappa Alpha.



*Commissioner Kathy Sawyer*

Also announced, was the resignation of longtime Board member Barbara Brown. Ms. Brown served on the Board for over eight years after being re-appointed for a second term by Governor Riley. While a member of the Board, she was the Chair of the Finance and Budget Committee. Currently, Ms. Brown is a Referee for Mobile County Juvenile Court.

The Board then welcomed our new Treatment Coordinator, Alesia Allen. Ms. Allen, a graduate of the University of North Alabama, was the former Director of the North Alabama Group Home for Girls, a community residential facility. She possesses a background in both mental health and criminal justice, and has over twenty years of experience working with children, adolescents and families.



*Ms. Alesia Allen*



*For the Quarter Beginning  
January 2005 - March 2005*

It was reported at the March meeting that the Eufaula Campus would be closed. Students assigned to Eufaula were reassigned to other campuses.

Reverend Walt Valentine then appeared before the Board to share the experiences of his New Start Ministries, a faith-based program for youth assigned to Chalkville or Vacca. This strictly voluntary program pairs an interested student with a church from the student's hometown. Carefully screened and trained mentors then interact with the student.

After the student is released, the mentoring continues in the student's hometown or community, if the student chooses to participate.

Over one hundred youths have participated in the program since its inception in May, 2004. Fifty-six students are currently participating and fifty-nine church members have volunteered to be either a mentor or pen-pal. Eight youths are currently in follow-up programs in Jefferson County where they will continued to be mentored for at least six months.

Reverend Valentine, a former Chalkville Campus employee for over twenty-five years, is now retired and devoting his time to creating and expanding this ministry. He is hopeful that New Start Ministries programs will be available to all campuses in the near future.



*Mentor Training by Rev. Valentine*

Church volunteers may also become pen-pals with Chalkville and Vacca youth. Pen-pals are expected to write at least weekly even if the youth does not respond as often. This program is also strictly voluntary and pen-pals are carefully screened and trained.

*For the Quarter Beginning  
April 2005 - June 2005*

On April 17, 2005, the Autauga Campus Chapel was dedicated in honor of Richard Ray for his thirty-three years of service to the youth of Alabama. Mr. Ray, a former Assistant Administrator of Institutional Services, had worked with youth and staff on the Autauga, Chalkville, Mt. Meigs, and Thomasville campuses. Mr. Ray retired in 2004.



*Plaque Honoring Richard Ray*

The chapel project was a labor of love between the Autauga Advisory Board, Leadership Autauga County Class of 2002, Autauga Campus staff, and numerous other volunteers. Many local businesses also assisted in the project by providing goods, services and other assistance.

Over five years of planning, fund raising and construction were required to complete the chapel. Services are held every Sunday with various local ministers volunteering their time to plan and deliver sermons. Attendance at the services is completely voluntary.



*Autauga Campus Chapel*

Also during the third quarter, a joint re-entry grant project with the Department of Justice was expanded to include Montgomery County. Initially, the project was limited solely to Mobile County. The project enhances coordination and preparation for youth who have returned home and provides such additional resources as mentoring, tutoring and production activities.

At the end of the third quarter, Leadership Development Training was provided by the American Correctional Association for staff members. It was anticipated that by the end of the fiscal year thirty-four staff members would complete the training.

*For the Quarter Beginning  
July 2005 - September 2005*

During the last quarter of the fiscal year, the ArtCarTraz project was completed. This art project utilized the creative talents of youth from DYS and other juvenile correctional facilities to create a work of art from an ordinary car. A more detailed description of this program will follow in the Featured Programs section of this report.



*Boys Painting Front of Car*

Students at Mt. Meigs also held a car wash in the last quarter to raise funds to assist Hurricane Katrina victims. Six hundred dollars was earned by the students for this worthwhile cause. Staff at Holloway Hall assisted the students with this event.

Mt. Meigs was also the site for a new Motherhead training program called F.a.t.h.e.r., an acronym for Fathers Acting to Heal, Educate and Reconnect. The program offers young fathers the opportunity to reconnect with their children. Ten employees participated in the training session.



*Dr. Eddie Johnson*

The appointment of Dr. Eddie Johnson as Deputy Commissioner of Education was recognized at the September Board meeting, as was the re-election of Board Chairman Pat Vice as Mayor of Linden, Alabama. Both men are long serving members of the Board.



*Mr. Pat Vice*



# Featured Programs

## *Mt. Meigs Campus Art Car Traz Program*

Students from three juvenile correctional facilities in Alabama, Mississippi and Louisiana took part in an institutional arts program designing and creating a traveling work of art to be auctioned for charity. Taking a donated Buick LeSabre, each campus painted a specific section and then sent the car to the next state.

Alabama was assigned the front end of the car, so students at Mt. Meigs designed a shattered glass pattern that connected the hood to the front fenders.



*Students Painting Hood*



*Left Front Fender*

In addition to the shattered glass design, the students paid homage to the University of Alabama on the left fender and Auburn University on the right front fender.



*Right Front Fender*

The completed car was driven in the Everyone's Art Car Parade and was awarded first prize in the contest that followed.

# Featured Programs

## *Chalkville Campus Mural Project*

In July of 2005, the girls at Chalkville began an art project with the assistance of their instructor, Evelyn Myles, and an artist associated with the Birmingham Museum of Art, Tobi Richards. The girls decided to cover two walls of Sequoyah School with murals.

The first wall would represent the past and present, while the second would represent the future. To connect both walls, they decided to incorporate two eyes that would look from the past and present across to the future on the opposing wall.

Looking at the past, the eyes see very negative thoughts, feelings and behaviors. These negative ideas and actions constrict the heart until it is almost consumed by them. The girls then begin to come out of their past.



*Mural of Past and Current Lives*

They begin to experience hope, faith, joy, peace, and love. This allows them to look at the future with an open heart.



*Mural of Future Lives*

They then begin to see a positive future. This future could include graduation from high school and college. It could also include careers as artists, musicians, and singers, when they have completed their education.

Thirty girls participated in designing and painting the two murals. With all of them working together, the entire project was completed within two weeks.

While the girls learned how to work together to complete a project, they also learned to find something positive in every situation.



## *Youth Services Board Members*

Senator Bradley Byrne  
Post Office Box 1348  
Mobile, AL 36633

Senator Quinton Ross  
Post Office Box 6183  
Montgomery, AL 36106

Representative Mac Gipson  
507 Cook Road  
Prattville, AL 36617

Mr. Richard Lee  
930 Vestavia Drive  
Decatur, AL 35603

Mr. Charles Smith  
1280 Sweetwood Court  
Auburn, AL 36830

Ms. Frankye H. Underwood  
Post Office Box 2144  
Birmingham, AL 35502

Mr. John Houston  
Acting Commissioner  
Alabama Department of  
Mental Health  
100 North Union Street  
Montgomery, AL 36130

Dr. Joseph Morton  
State Superintendent  
State Department of  
Education  
50 North Ripley Street  
Montgomery, AL 36130

Judge Terri Bozeman  
Lowndes County District Court  
Lowndes County Courthouse  
P.O. Box 455  
Hayneville, AL 36040

Mr. Roy (Pat) Vice  
408 Croy Lane  
Linden, AL 36748

Bishop T. Larry Kirkland  
2120 Park Brook Lane  
Birmingham, AL 35215

Representative Locy Baker  
115 Bryant Street  
Abbeville, AL 36310

Ms. Kathy Sawyer  
Alabama Department of  
Mental Health  
100 North Union Street  
Montgomery, AL 36103

Mr. Willie Jones  
Executive Director  
Cleveland Avenue YMCA  
1201 Rosa Parks Avenue  
Montgomery, AL 36108

Mr. Bill Johnson, Acting Director  
Alabama Department of  
Economic & Community Affairs  
401 Adams Avenue  
Montgomery, AL 36130

Dr. Donald Williamson  
State Health Officer  
Department of Health  
Post Office Box 303017  
Montgomery, AL 36130

Ms. Barbara A. Brown  
Court Referee  
Suite 108, Bay Haas  
1150 Government Street  
Mobile, AL 36604

Mr. John Harrison, Director  
Alabama Department of  
Economic & Community Affairs  
401 Adams Avenue  
Montgomery, AL 36130

Mr. Thomas Wright  
Calhoun County Court  
25 West 11<sup>th</sup> Street  
Anniston, AL 36201

Dr. Page Walley, Commissioner  
Department of Human Resources  
50 N Ripley Street, Suite 2118  
Montgomery, AL 36104



# *Land Holdings in FY 2005*

Facility	County	Acreage
Autauga Campus	Autauga	63.07 ± (1)
Birmingham Lots	Jefferson	.36 ± (2)
Chalkville Campus	Jefferson	575.16 ± (3)
Jemison Group Home	Chilton	38.46 ± (1)
Colbert County Lots	Colbert	8.10 ± (2)
Montgomery Group Home	Montgomery	6.17 ± (1)
Mount Meigs Complex	Montgomery	780.53 ± (4) (5)
Troy Group Home	Pike	1.04 ± (1)
Vacca Campus	Jefferson	178.06 ± (2)

Total Acreage 1,650.95 ±

- (1) 1991 Survey by Robert Meadows, Alabama Department of Conservation
- (2) 1998 Report of the Alabama Department of Conservation
- (3) 1997 Survey by Sain & Associates and Robert Meadows
- (4) 1997 Survey by Larry Speaks
- (5) 2002 Land sale to DOT



*Administration Building at Chalkville*



*Washington Hall at Mt. Meigs*

## *Private Providers*

**J & M Manor  
Lee County**

**The Bridge- Steps A & D Program  
Mobile County**

**Alabama Youth Homes (Westover)  
Shelby County**

**The Bridge- Boys' Group Home  
Etowah County**

**Alabama Youth Homes (Wetumpka)  
Elmore County**

**The Bridge- Girls' Group Home  
Morgan County**

**Big Brother's Home Away From Home  
Houston County**

**The Bridge- Wilderness Program  
Etowah County**

**Oak Mountain Youth Services  
Shelby County**

**The Bridge- Reach A & D Program  
Etowah County**

**Operation: New Hope  
Montgomery County**

**The Bridge – About Face Wilderness  
Etowah County**

**West Alabama Youth Services  
Hale County**

**Three Springs-Madison  
Madison County**

**Lee County Youth Development  
Lee County**

**Three Springs-Tuskegee  
Macon County**

**Laurel Oaks Behavioral Center  
Houston County**

**Three Springs Choices, Girls  
Madison County**

**The Bridge – Camp Cobia  
Mobile County**

**Three Springs Choices, Boys  
Madison County**

**The Bridge – Eufaula Campus  
Barbour County**



# *Private Provider Locations*





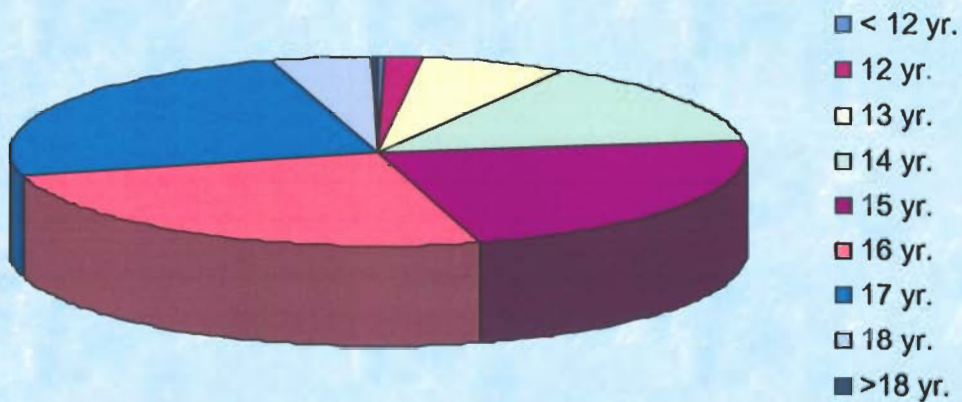
# Departmental Statistics

## NUMBER OF YOUTH BY AGE

< 12 yr.	6
12 yr.	57
13 yr.	200
14 yr.	457
15 yr.	719
16 yr.	795
17 yr.	776
18 yr.	140
> 18 yr.	7
Total	3157

## Admitted Youth

## NUMBER OF YOUTH BY AGE IN FY 2005



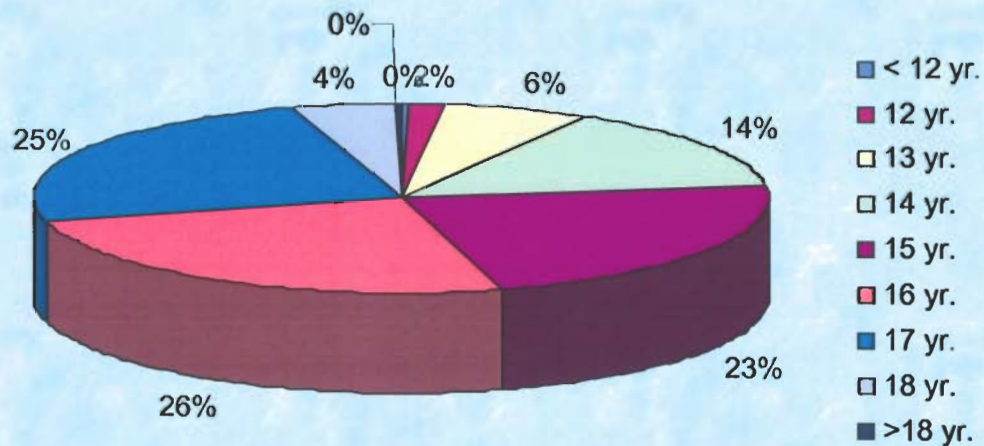
# Departmental Statistics

## PERCENT OF YOUTH BY AGE

< 12 yr.	6	0.19%
12 yr.	57	1.81%
13 yr.	200	6.34%
14 yr.	457	14.48%
15 yr.	719	22.77%
16 yr.	795	25.18%
17 yr.	776	24.58%
18 yr.	140	4.43%
> 18 yr.	7	0.22%
Total	3157	100.00%

*Admitted Youth*

## PERCENT OF YOUTH BY AGE IN FY 2005



# Departmental Statistics

## Admitted Youth

### NUMBER OF YOUTH BY RACE

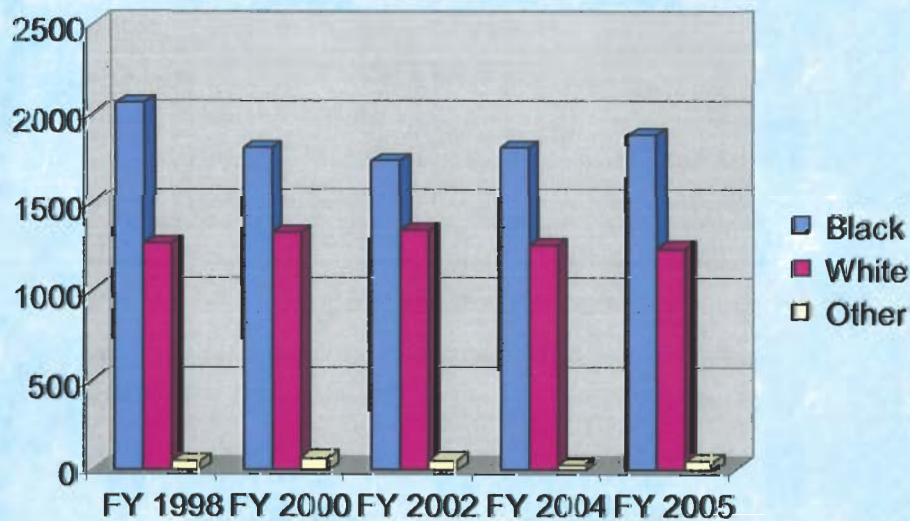
BLACK 1876

WHITE 1237

OTHER 44

FY 2005 TOTAL 3157

### NUMBER OF YOUTH BY RACE





# Departmental Statistics

## PERCENT OF YOUTH BY RACE

BLACK 59.42%

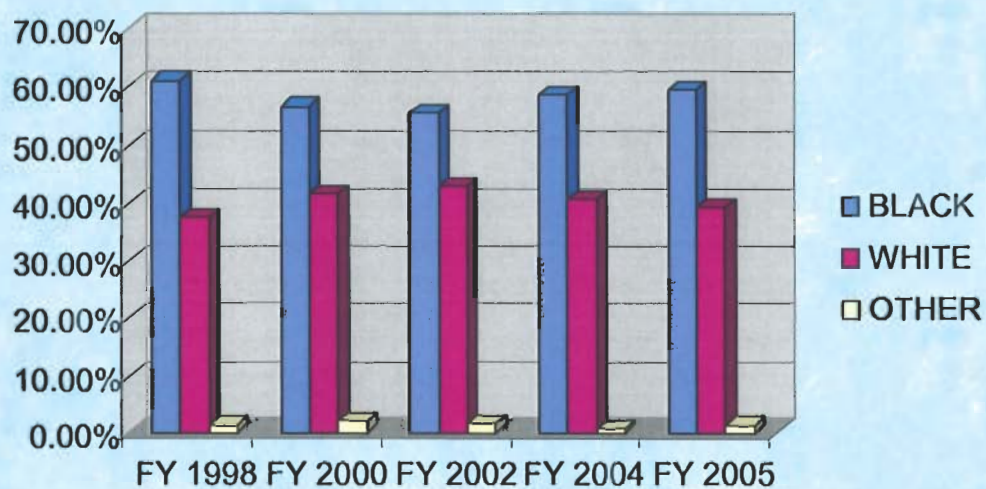
WHITE 39.18%

OTHER 1.39%

FY 2005 TOTAL 100.00%

*Admitted Youth*

## PERCENT OF YOUTH BY RACE



# Departmental Statistics

## Admitted Youth

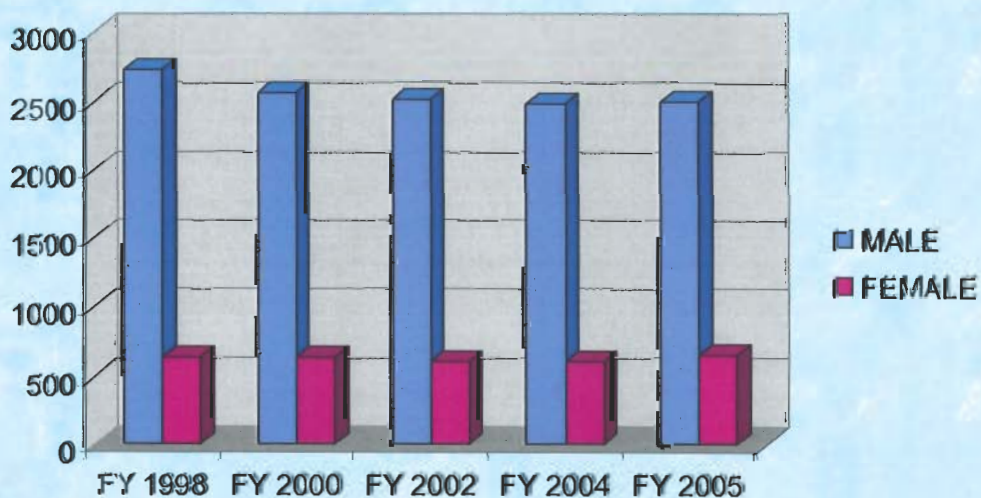
### NUMBER OF YOUTH BY SEX

MALE 2504

FEMALE 653

FY 2005 TOTAL 3157

### NUMBER OF YOUTH BY SEX



# Departmental Statistics

## PERCENT OF YOUTH BY SEX

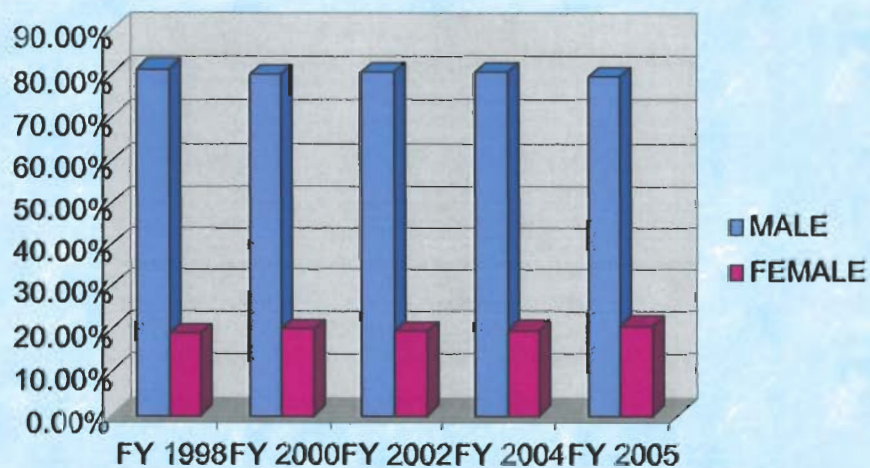
MALE 79.32%

FEMALE 20.68%

FY 2005 TOTAL 100.00%

*Admitted Youth*

## PERCENT OF YOUTH BY SEX





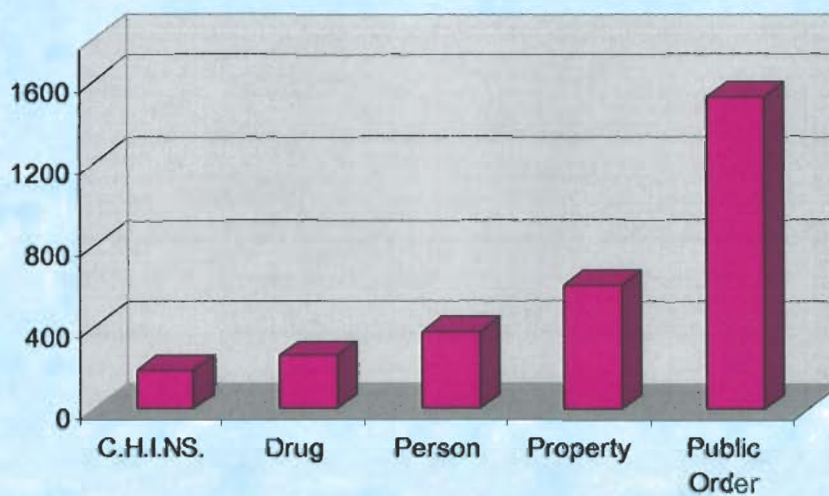
# Departmental Statistics

## Admitted Youth

### TYPES OF OFFENSES

	NUMBER	PERCENT
CH.I.N.S.	189	6.38
DRUG	260	8.77
PERSON	380	12.82
PROPERTY	608	20.52
PUBLIC ORDER	1526	51.50

### TYPES OF OFFENSES



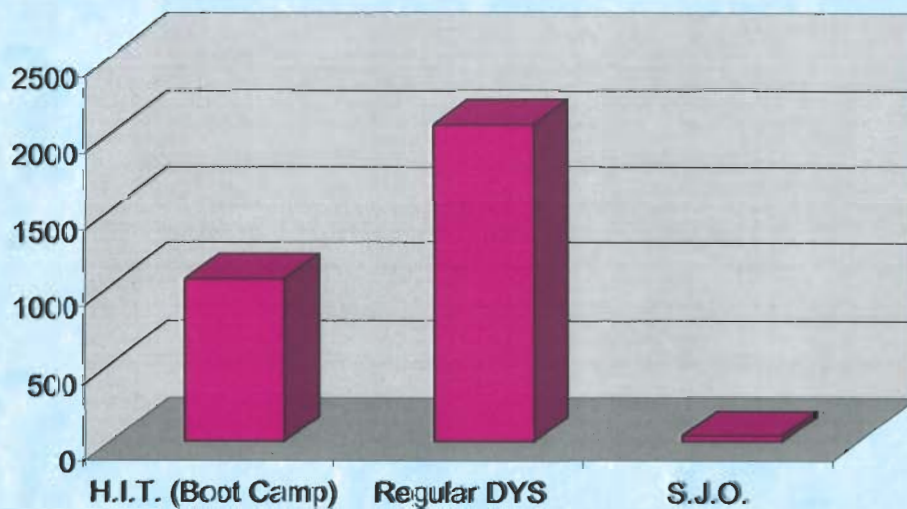
# Departmental Statistics

## TYPES OF ADMISSIONS

	NUMBER	PERCENT
H.I.T.	1056	33.45
REGULAR DYS	2059	65.22
S.J.O.	42	1.33
FY 2005 TOTAL	2,963	100.00

*Admitted Youth*

## TYPES OF ADMISSIONS





## *Youth Services Financial Statement*

	Fiscal Year 2001	Fiscal Year 2002	Fiscal Year 2003	Fiscal Year 2004	Fiscal Year 2005
<b>REVENUES</b>					
General Fund	16,405,629	16,655,629	17,105,629	16,493,129	16,540,233
Children First Trust Fund	3,310,908	6,265,069	8,747,878	11,642,836	12,582,884
AI Special Education Trust Fund	48,437,036	48,593,170	44,365,131	43,874,364	43,781,969
Special Revenue	4,987,930	2,752,567	5,233,611	6,368,391	9,102,626
<b>TOTAL FUNDS AVAILABLE</b>	<b>73,141,503</b>	<b>74,266,435</b>	<b>75,452,249</b>	<b>78,378,720</b>	<b>82,007,712</b>
<b>EXPENDITURES</b>					
Personnel Costs	21,569,083	21,849,992	22,615,485	22,151,322	22,119,128
Employee Benefits	6,271,126	6,538,571	6,819,110	7,435,841	8,503,293
Travel In-State	213,009	241,861	282,816	276,963	314,529
Travel Out-of-State	26,557	16,180	14,943	28,862	32,217
Repairs and Maintenance	1,275,879	236,320	512,823	1,317,512	598,381
Rentals and Leases	124,251	175,044	196,400	184,767	173,592
Utilities and Communications	1,508,289	1,446,718	1,558,457	1,616,785	2,324,018
Professional Services	17,555,924	20,392,604	21,121,323	22,649,076	21,875,939
Operating Expenses	1,207,718	1,415,844	1,828,952	1,873,813	2,116,253
Transportation Equip Operations	117,015	93,740	129,698	126,310	168,257
Grants and Benefits	18,944,690	19,313,296	13,938,904	15,254,372	17,236,431
Capital Outlay	-	-	613,668	-	-
Transportation Equip Purchases	81,013	67,326	54,775	48,423	65,850
Other Equipment Purchases	101,983	153,635	326,244	254,578	329,639
<b>TOTAL EXPENDITURES</b>	<b>68,996,537</b>	<b>71,941,131</b>	<b>70,013,598</b>	<b>73,218,624</b>	<b>75,857,527</b>
<b>LESS SPECIAL REVENUE CARRIED OVER</b>	<b>3,457,107</b>	<b>1,553,063</b>	<b>3,891,876</b>	<b>4,975,679</b>	<b>6,143,963</b>
<b>UNALLOCATED APPROPRIATION</b>			1,185,507		
<b>LESS REVERSIONS</b>	<b>687,859</b>	<b>772,241</b>	<b>361,268</b>	<b>184,417</b>	<b>6,222</b>
<b>BALANCE UNENCUMBERED</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

## *School District Financial Statement*

	Fiscal Year 2001	Fiscal Year 2002	Fiscal Year 2003	Fiscal Year 2004	Fiscal Year 2005
<b>REVENUES</b>					
General Fund	-	-	-	-	-
AI Special Education Trust Fund	6,737,490	6,538,548	6,648,596	6,720,663	6,715,712
Special Revenue	396,083	657,878	603,311	711,644	739,596
<b>TOTAL FUNDS AVAILABLE</b>	<b>7,133,573</b>	<b>7,196,426</b>	<b>7,251,907</b>	<b>7,432,307</b>	<b>7,455,308</b>
<b>EXPENDITURES</b>					
Personnel Costs	4,669,910	4,579,644	4,669,391	4,298,483	4,400,283
Employee Benefits	1,095,005	1,110,202	1,119,352	1,141,685	1,318,934
Travel In-State	11,364	26,273	17,802	21,737	24,705
Travel Out-of-State	-	-	-	-	-
Repairs and Maintenance	1,360	713	557	266,948	2,809
Rentals and Leases	17,456	15,275	14,895	18,059	16,756
Utilities and Communications	13,654	16,507	54,048	301,312	353,274
Professional Services	494,832	495,890	458,020	423,410	335,573
Operating Expenses	109,206	255,730	261,735	251,725	328,605
Transportation Equip Operations	3,275	2,219	3,027	2,305	1,883
Grants and Benefits	398,650	398,650	398,650	509,928	509,928
Capital Outlay	-	-	-	-	-
Transportation Equip Purchases	-	-	-	-	-
Other Equipment Purchases	65,978	66,149	88,309	173,123	161,555
<b>TOTAL EXPENDITURES</b>	<b>6,880,690</b>	<b>6,967,252</b>	<b>7,085,786</b>	<b>7,408,715</b>	<b>7,452,305</b>
<b>LESS SPECIAL REVENUE CARRIED OVER</b>	-	-	-		
<b>UNALLOCATED APPROPRIATION</b>			74,632		
<b>LESS REVERSIONS</b>	252,883	229,174	91,489	23,592	3,003
<b>BALANCE UNENCUMBERED</b>	-	-	-	-	-



## *Mission Statement*

The mission of the Alabama Department of Youth Services is to enhance public safety by holding juvenile offenders accountable through the use of institutional, educational, and community services that balance the rights and needs of the victims, communities, courts, and offenders.

## *Goals*

Provide juvenile justice services within the framework of professional juvenile justice standards, legislative intent, and available resources.

Hold juveniles accountable and responsible for their actions and teach them the consequences of their behavior.

Provide juvenile offenders opportunities to change behaviors based on an assessment of individual needs.

Place all juvenile offenders in a clean and safe environment that promotes dignity, responsibility, self-esteem, respect, and a positive educational experience.

Promote the efficient use of resources by providing the least restrictive environment for the juvenile while protecting the community.

Forge partnerships within the juvenile justice system, the community, and the public and private sector.

Promote public trust and confidence through the efficient stewardship of public funds.

Require employees at all levels to be positive role models for juveniles.

Support continuing staff professionalism through the provision of training opportunities.

# *Directory*

**Executive Director - J. Walter Wood, Jr.**

**Deputy Director for Administration – Allen L. Peaton**

**Deputy Director for Programs – Tim Davis**

**Treatment Coordinator – Alesia Allen**

**General Counsel - William J. Samford, II**

**Deputy Attorney General – Dudley Perry**

**Community Services Division- Anita Boswell, Adm.**

**Institutional Services Division - G. Wayne Booker, Adm.**

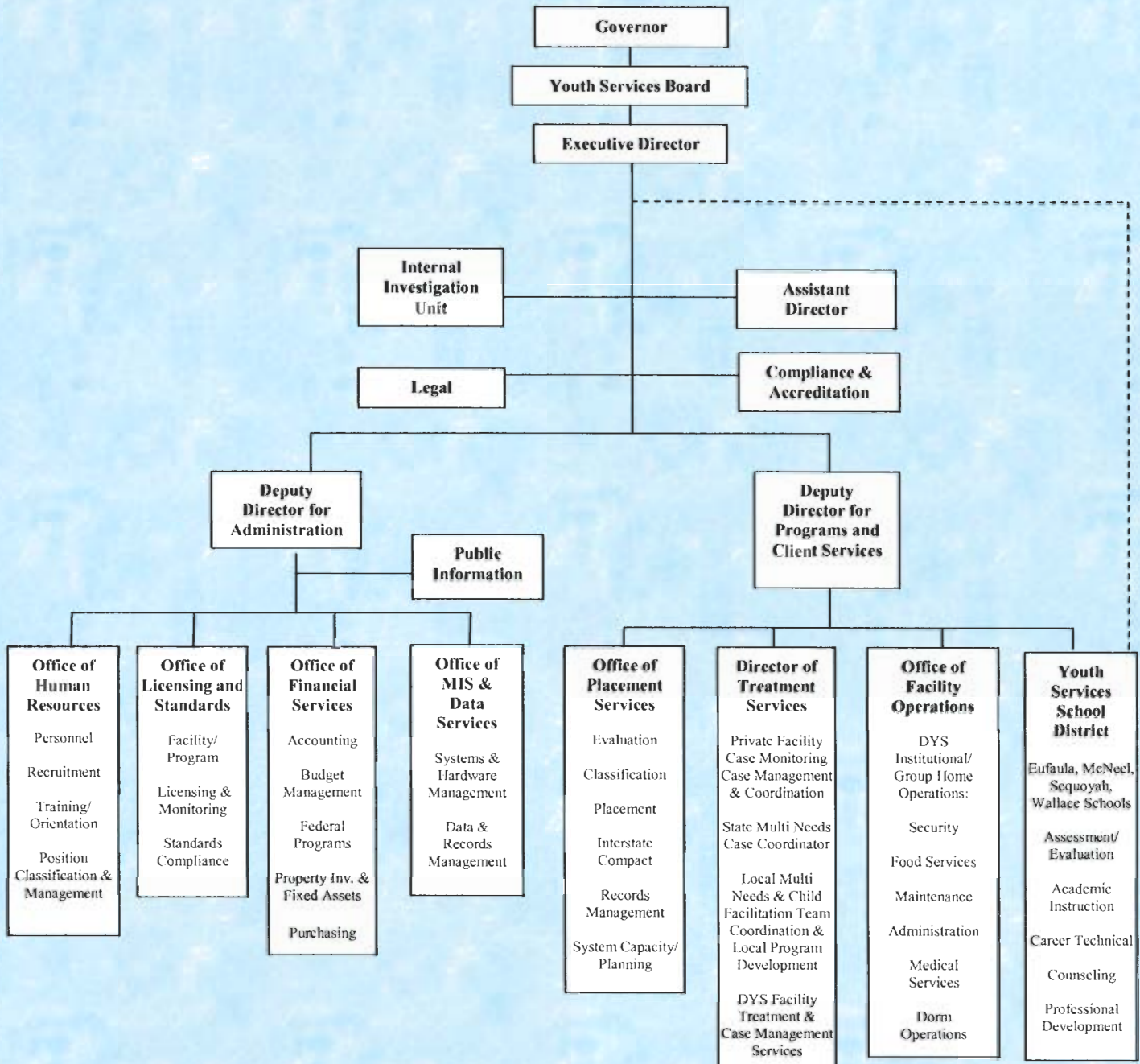
**Superintendent of Education - John C. Stewart, Ed. D.**

**Licensing and Standards - Robert Matthews, Adm.**

**Screening and Placement – Patrick J. Pendergast, Adm.**



# Organizational Chart



Revised June 28, 2002

